#### **Tri County Area Schools**

Financial Report with Supplemental Information Including Compliance Information

Year Ended June 30, 2004

#### TRI COUNTY AREA SCHOOLS YEAR ENDED JUNE 30, 2004

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#### TRI COUNTY AREA SCHOOLS ADMINISTRATIVE PERSONNEL YEAR ENDED JUNE 30, 2004

#### **Board of Education**

Marie Sicklesteel President

Mike Bergman Vice- President

Janet Powell Secretary

Rick Fahner Treasurer

Mark Meredith Trustee

Mark VanDyke Trustee

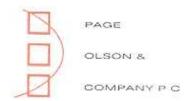
Chad Gould Trustee

#### **Superintendent**

James K. Scholten

#### **Business Manager**

Tamera L. Powers



#### INDEPENDENT AUDITORS' REPORT ON GENERAL-PURPOSE FINANCIAL STATEMENTS AND SUPPLEMENTAL FINANCIAL INFORMATION

October 21, 2004

Board of Education Tri County Area Schools Sand Lake, Michigan

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Tri County Area Schools as of and for the year ended June 30, 2004, which collectively comprise the School District's basic financial statements as listed in the table of contents. These general-purpose financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and the AICPA Audit and Accounting Guide, Audits of State and Local Governmental Units. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Tri County Area Schools as of June 30, 2004, and the respective changes in financial position, thereof for the year then ended, in conformity with accounting principles generally accepted in the United States

As discussed in Note 1-M, to the financial statements, certain errors resulting from an understatement of previously reported expenditures for the year ended June 30, 2003 were discovered during the current year. Accordingly, an adjustment has been made to the fund balance as of July 1, 2003 to correct the error.

Board of Education Tri County Area Schools Howard City, Michigan

The administration's discussion and analysis and budgetary comparison information on pages 5 through 11 are not a required part of the basic financial statements but is supplemental information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquires of management regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information an express no opinion on it.

In accordance with Government Auditing Standards, we have also issued our report dated October 21, 2004 on our consideration of Tri County Area Schools' internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

Our audit was performed for the purpose of forming an opinion on the financial statements that collectively comprise Tri County Area School's basic financial statements. The accompanying other supplemental information, as identified in the table of contents, is presented for purposes of additional analysis and/or as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and for the purpose of complying with the provisions of Michigan Revised School Code (Public Act 451 of 1976, as amended), Part 17-Bonds and Notes, Section 380.1351(a), all of which are not a required part of the financial statements. Such information relative to June 30, 2004 and for the year then ended has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole. Such information relative to June 30, 2003 and for the year then ended was subjected to auditing procedures applied in the audit of the basic financial statements for the year ended June 30, 2003 and is presented here for comparison purposes only.

Page, Olson & Company

This section of Tri County Area Schools' annual financial report presents our discussion and analysis of the School District's financial performance during the year ended June 30, 2004. Please read it in conjunction with the School District's financial statements, which immediately follow this section.

#### **Using this Annual Report**

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Tri County Area Schools financially as a whole. The District-wide Financial Statements provide information about the activities of the whole School District, presenting both an aggregate view of the School District's finances and a longer-term view of those finances. The fund financial statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements look at the School District's operations in more detail than the district-wide financial statements by providing information about the School District's most significant fund - the General Fund, with all other funds presented in one column as nonmajor funds. The remaining statement, the statement of fiduciary net assets, presents financial information about activities for which the School District acts solely as an agent for the benefit of students and parents.

Administration's Discussion and Analysis (Required Supplemental Information)

**Basic Financial Statements** 

District-Wide Financial Statements

**Fund Financial Statements** 

Notes to the Basic Financial Statements

(Required Supplemental Information)
Budgetary Information for the General Fund

Other Supplemental Information

Compliance Information

#### Reporting the School District as a Whole - District-wide Financial Statements

One of the most important questions asked about the School District is "As a whole, what is the School District's financial condition as a result of the year's activities?" The statement of net assets and the statement of activities, which appear first in the School District's financial statements, report information on the School District as a whole and its activities in a way that helps you answer this question. We prepare these statements to include all assets and liabilities, using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the School District's net assets - the difference between assets and liabilities, as reported in the statement of net assets - as one way to measure the School District's financial health or financial position. Over time, increases or decreases in the School District's net assets - as reported in the statement of activities - are indicators of whether its financial health is improving or deteriorating. The relationship between revenues and expenses is the School District's operating results. However, the School District's goal is to provide services to our students, not to generate profits as commercial entities do. One must consider many other non-financial factors, such as the quality of the education provided and the safety of the schools, to assess the overall health of the School District.

The statement of net assets and statement of activities report the governmental activities for the School District, which encompass all of the School District's services, including instruction, supporting services, community services, athletics, and food services. Property taxes, unrestricted State Aid (foundation allowance revenue), and State and Federal grants finance most of these activities.

#### Reporting the School District's Most Significant Funds - Fund Financial Statements

The School District's fund financial statements provide detailed information about the most significant funds - not the School District as a whole. Some funds are required to be established by State law and by bond covenants. However, the School District may establish other funds to help it control and manage money for particular purposes or to show that it's meeting legal responsibilities for using certain taxes, grants, and other money. The governmental funds of the School District use the following accounting approach:

Governmental funds - All of the School District's services are reported in governmental funds. Governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year end that are available for spending. They are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the operations of the School District and the services it provides. Governmental Fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the School District's programs. We describe the relationship (or differences) between governmental activities (reported in the statement of net assets and the statements of activities) and the governmental funds in a reconciliation.

#### The School District as Trustee - Reporting the School District's Fiduciary Responsibilities

The School District is the trustee, or fiduciary, for its student activity funds. All of the School District's fiduciary activities are reported in separate statements of fiduciary net assets. We exclude these activities from the School District's other financial statements because the School District cannot use these assets to finance its operations. The School District is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

#### The School District as a Whole

Recall that the statement of net assets provides the perspective of the School District as a whole. Table 1 provides a summary of the School District's net assets as of June 30, 2004 and 2003:

#### TABLE 1

	Governmental Activities				
		2004		2003	
Assets					
Current and Other Assets	\$	5,897,585	\$	6,328,449	
Capital Assets - Net of Accumulated Depreciation		13,840,258		13,969,707	
Total Assets		19,737,843		20,298,156	
Liabilities					
Current Liabilities		2,316,849		2,000,607	
Long-Term Liabilities		11,088,200		11,795,439	
Total Liabilities		13,405,049		13,796,046	
Net Assets					
Invested In Property and Equipment - Net of related debt		3,087,233		2,613,812	
Restricted for Debt Service		220,585		511,998	
Restricted for Capital Projects		424,865		198,350	
Unrestricted		2,600,111		3,131,502	
Total Net Assets	\$	6,332,794	\$	6,455,662	

The above analysis focuses on the net assets (see Table 1). The change in net assets (see Table 2) of the School District's governmental activities is discussed below. The School District's net assets were \$6,332,794 and \$6,455,662 at June 30, 2004 and 2003, respectively. Capital assets, net of related debt totaling \$3,087,233 and \$2,613,812 compares the original cost, less depreciation of the School District's capital assets to long-term debt used to finance the acquisition of those assets. Most of the debt will be repaid from voter-approved property taxes collected as the debt service comes due. Restricted for Debt Service net assets of \$220,585 and \$511,998 and Restricted for Capital Projects net assets of \$424,865 and \$198,350 are reported separately to show legal constraints from debt covenants and enabling legislation that limit the School District's ability to use those net assets for day-to-day operations. The remaining amount of net assets of \$2,600,111 and \$3,131,502 were unrestricted.

The \$2,600,111 and \$3,131,502 in unrestricted net assets of governmental activities represents the accumulated results of all past years' operations. The operating results of the General Fund will have a significant impact on the change in unrestricted net assets from year to year.

The results of this year's operations for the School District as a whole are reported in the statement of activities (see Table 2), which shows the changes in net assets for the fiscal year's 2004 and 2003.

#### TABLE 2

		Governmental Activities			
		2004		2003	
Revenue					
Program revenue:					
Charges for Services	\$	714,711	\$	594,837	
Grants and Categoricals		2,044,986		2,111,691	
General Revenue:					
Property Taxes		2,320,831		2,588,154	
State Foundation Allowance		13,442,787		13,772,905	
Other		76,147		68,293	
Total Revenue		18,599,462		19,135,880	
Function/Program Expenses					
Instruction		10,711,666		10,117,497	
Support Services		6,255,902		5,912,932	
Athletics		246,870		227,961	
Food Services		667,783		625,930	
Community Services		70,638		20,696	
Payments to Other Districts and Site Improvement		201,946		268,124	
Interest and Fees on Long Term Debt		567,525		708,571	
Total Expenses		18,722,330		17,881,711	
Increase (Decrease) in Net Assets	<u>\$</u>	(122,868)	\$	1,254,169	

As reported in the statement of activities, the cost of our governmental activities was \$18,722,330 and \$17,881,711 for the years ended June 30, 2004 and 2003. Certain activities were partially funded from those who benefited from the programs through charges for services (\$714,711 and \$594,837, respectively) or by other governments and organizations that subsidized certain programs with grants and categoricals (\$2,044,986 and \$2,111,691, respectively). We paid for the remaining "public benefit" portion of our governmental activities with \$2,320,831 and \$2,588,154 in taxes, \$13,442,787 and \$13,772,905 in State Foundation Allowance, and with our other revenues, such as interest and general entitlements.

The School District experienced a decrease in net assets of \$122,868 for the year ended June 30, 2004. Key reasons for the change in net assets were a result of mid-year State Aid prorations, increase in operating expenditures, the repayment of bond principal, and changes in compensated absences. The increase in net assets differs from the change in fund balance and a reconciliation appears on page 17, Statement VI.

As discussed above, the net cost shows the financial burden that was placed on the State and the School District's taxpayers by each of these functions. Since property taxes for operations and unrestricted State Aid constitute the vast majority of School District operating revenue sources, the Board of Education and Administration must annually evaluate the needs of the School District and balance those needs with State-prescribed available unrestricted resources.

#### The School District's Funds

As we noted earlier, the School District uses funds to help it control and manage money for particular purposes. Looking at funds helps the reader consider whether the School District is being accountable for the resources taxpayers and others provide to it and may provide more insight into the School District's overall financial health.

As the School District completed this year, the governmental funds reported a combined fund balance of \$4,516,432, which is a decrease of \$506,195 from last year, 2.65% of total expenditures. The primary reasons for the decrease were increased heating fuel and electricity costs over the prior year by \$25,736, 10.3%; wage and salary expenditures increased over the prior by \$418,332, 4.01%; and employee insurances increased over the prior year by \$108,431, 4.99%. The General Fund experienced a compounding effect, while expenditures increased by \$520,683, 3.20%, over the prior year, the General Fund revenue decreased by \$226,925, 1.32%, from the prior year.

The Special Revenue Funds remained fairly stable with a decrease of \$5,500 from last year.

Combined, the Debt Service Funds showed a fund balance decrease of \$291,113 due in large part to the closing of the 1993 Debt Fund. Millage rates are determined annually to ensure that the School District accumulates sufficient resources to pay annual bond issue-related debt service. Debt Service Funds fund balances are reserved since they can only be used to pay debt service obligations.

#### **General Fund Budgetary Highlights**

Over the course of the year, the School District revises its budget as it attempts to deal with changes in revenues and expenditures. State law requires that the budget be amended to ensure that expenditures do not exceed appropriations. A schedule showing the School District's original and final budget amounts compared with amounts actually paid and received is provided in required supplemental information of these financial statements. Changes to the General Fund original budget were as follows:

Budgeted revenues and financial sources were increased by \$549,579 which is a 3.31% increase overall from the original budget. However the makeup of the sources was changed significantly as State sources were decreased significantly due to a mid-year State Aid proration and prior year State Aid adjustments.

Budgeted expenditures and financial uses were increased \$184,539, which is a 1.06% increase from the original budget. Primarily this was to reflect a restoration in anticipated State Aid and facility improvement needs.

The final budget to actual variance for the change in General Fund fund balance was \$49,453, 0.28%, as a percentage of budgeted General Fund expenditures and transfers.

Variances between the final budget and actual amounts were insignificant in occurrence. As noted in Note 2 to the financial statements, there were only two instances where the general fund expenditures exceeded the budget at the legal level for a total overage of \$66,023. \$64,450 of this overage was due to a change where expenditures were coded for technology assisted instruction as required by the State.

#### **Capital Asset and Debt Administration**

#### **Capital Assets**

At June 30, 2004 the School District had \$19,349,180 invested in a broad range of capital assets, including land, buildings, furniture, and equipment. The amount represents a net increase (including additions and disposals) of \$214,777 or 1.1%, from last year.

	June 30, 2004			ne 30, 2003
Land	\$	756,211	\$	756,211
Buildings and Improvements		16,443,247		16,193,247
Buses and Other vehicles		1,492,171		1,646,289
Furniture and Equipment		657,551		538,656
Total Capital Assets		19,349,180		19,134,403
Less Accumulated Depreciation		(5,508,922)		(5,164,696)
Net Capital Assets	\$	13,840,258	\$	13,969,707

The actual additions for the year were \$368,895 and included a building and several copiers placed throughout the District. No debt was issued for these additions.

In order for the district to maintain capital assets at their June 30, 2003 book value, the district would have needed to invest an additional \$129,449 in capital outlay during the year, i.e., the district's assets are depreciating faster than the district is investing in new or replacement equipment.

We present more detailed information about our capital assets in the notes to the financial statements.

#### Debt

At June 30, 2004, the School District had \$12,021,286 in long-term debt obligations outstanding. This amount represents a net decrease (including additions and payoffs) of \$495,558, or 3.96%, from last year.

	_ <u>Jun</u>			June 30, 2003		
Bonded Debt	\$	10,851,846	\$	11,442,659		
Copier Lease Payable		-		12,057		
Post-Retirement Compensated Absences Payable		364,081		99,466		
Compensated Absences Payable		805,359		962,662		
Total Long-Term Debt Obligations	\$	12,021,286	\$	12,516,844		

We present more detailed information about our long-term liabilities in the notes to the financial statements.

#### **Contacting the School District's Financial Management**

The financial report is designed to provide the School District's citizens, taxpayers, customers, and investors and creditors with a general overview of the School District's finances and to demonstrate the School District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Business Office, 94 Cherry Street, Sand Lake, Michigan 49343.

### TRI COUNTY AREA SCHOOLS STATEMENT OF NET ASSETS JUNE 30, 2004

Statement I

	Governmental Activities
Assets	
Current Assets Cash and Cash Equivalents Due from Other Governmental Units Accounts Receivable Inventories	\$ 2,677,709 2,994,379 67,350 98,759
Prepaid Expenses	31
Total Current Assets	5,838,228
Noncurrent Assets Deferred Bond Issue Costs Capital Assets Less: Accumulated Depreciation Total Noncurrent Assets	59,357 19,349,180 (5,508,922) 13,899,615
Total Assets	<u>\$ 19,737,843</u>
Liabilities and Net Assets Liabilities Current Liabilities Accounts Payable	\$ 69,264
Accrued Salaries and Withholdings Accrued Interest Bonds & Notes Payable, due within one year Compensated Absences, due within one year	1,239,192 75,307 715,000 218,086
Total Current Liabilities	2,316,849
Noncurrent Liabilities  Bonds & Notes Payable  Compensated Absences	10,136,846 951,354
Total Noncurrent Liabilities	11,088,200
Total Liabilities	13,405,049
Net Assets Invested in Capital Assets, Net of Related Debt Restricted for Debt Service Restricted for Capital Projects Unrestricted	3,087,233 220,585 424,865 2,600,111
Total Net Assets	6,332,794
Total Liabilities and Net Assets	\$ 19,737,843

### TRI COUNTY AREA SCHOOLS STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2004

	2004						Statement II
			Program Revenues				overnmental Activities
		(	Charges for		Operating Grants/	R	et (Expense) evenue and anges in Net
	Expenses	•	Services	С	ontributions	CII	Assets
Functions / Programs Primary Government- Governmental Activities:							
Instruction Support Services	\$ 10,711,666 6,255,902	\$	53,904	\$	1,603,352 111,304	\$	(8,914,558) (6,090,694)
Athletics Food Services Community Services	246,870 667,783 70,638		73,540 369,086 24,425		9,001 321,329 -		(164,329) 22,632 (46,213)
Payments to Other Districts and Site Improvement Interest and Fees on Long Term Debt	201,946 567,525		-		-		(201,946) (567,525)
Total Governmental Activities	\$ 18,722,330	\$	714,711	\$	2,044,986		(15,962,633)
General Revenues: Taxes							
Property Taxes, Levied for General Purposes Property Taxes, Levied for Debt Services State Aid Not Restricted to Specific Purposes Interest and Investment Earnings Other							1,444,803 876,028 13,442,787 26,104 50,043
Total General Revenues							15,839,765
Change in Net Assets							(122,868)
Net Assets - Beginning of the Year							6,455,662
Net Assets - End of the Year						<u>\$</u>	6,332,794

### TRI COUNTY AREA SCHOOLS BALANCE SHEET - GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2004

					St	atement III
				2004		
				Other		
			ı	Nonmajor		
				vernmental		
	G	eneral Fund		Funds		Total
Assets						
Cash and Investments	\$	1,883,749	\$	793,960	\$	2,677,709
Taxes Receivable	•	2,005	•	378	•	2,383
Accounts Receivable		64,968		-		64,968
Due from Other Funds		42,543		30		42,573
Due from Other Governments		2,990,034		4,345		2,994,379
Inventories		86,882		11,877		98,759
Prepaid Items		31				31
Total Assets	<u>\$</u>	5,070,212	<u>\$</u>	810,590	<u>\$</u>	5,880,802
Liabilities and Fund Balance						
Liabilities						
Accounts Payable	\$	43,664	\$	25,600	\$	69,264
Due to Other Funds		-		42,573		42,573
Accrued Items		480,157		-		480,157
Salaries Payable		759,037		-		759,037
Deferred Revenue		3,214		10,125	_	13,339
Total Liabilities		1,286,072		78,298		1,364,370
Fund Balances						
Reserved for Inventories		86,882		11,877		98,759
Reserved for Debt Service		· -		220,585		220,585
Reserved for Capital Projects		-		424,865		424,865
Unreserved-Designated for Funding of Future Vested						
Benefits		1,169,440		-		1,169,440
Unreserved-Undesignated		2,527,818		74,965	_	2,602,783
Total Fund Balance		3,784,140		732,292		4,516,432
Total Liabilities and Fund Balance	\$	5,070,212	\$	810,590	\$	5,880,802

# TRI COUNTY AREA SCHOOLS STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2004

Statement IV

				2004		
				Other		
			١	Nonmajor		
				vernmental		
	General Fund Funds					Total
		eneral Fund		runus		Total
Revenue	•		•			
Local Sources	\$	1,691,942	\$	1,330,767	\$	3,022,709
State Sources		14,457,281		26,860		14,484,141
Federal Sources		520,354		294,469		814,823
Interdistrict and Other Sources		264,956		<u>-</u>		264,956
Total Revenue		16,934,533		1,652,096		18,586,629
Expenditures						
Instruction		10,451,400		-		10,451,400
Support Services		6,037,393		-		6,037,393
Athletics		-		238,926		238,926
Food Service		-		667,783		667,783
Community Services		70,638		-		70,638
Payments to Other Districts		174,539		-		174,539
Building Improvements Services		16,408		-		16,408
Other Transactions		8,161		-		8,161
Capital Projects		-		249,736		249,736
Debt Service						· -
Principal		12,138		665,000		677,138
Interest and Fees		<u>-</u>		506,749		506,749
Total Expenditures		16,770,677		2,328,194		19,098,871
Other Financing Sources (Uses)						
Sale of Fixed Assets		6,047		-		6,047
Financing Proceeds		-		_		_
Operating transfers in		20,000		777,917		797,917
Operating transfers out		(626,000)		(171,917)		(797,917)
Total Other Financing Sources (Uses)		(599,953)		606,000		6,047
Net Change in Fund Balance		(436,097)		(70,098)		(506,195)
Fund Balance - July 1		4,220,237		802,390		5,022,627
Fund Balance - June 30	<u>\$</u>	3,784,140	\$	732,292	\$	4,516,432

# TRI COUNTY AREA SCHOOLS GOVERNMENTAL FUNDS RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUNDS TO NET ASSETS YEAR ENDED JUNE 30, 2004

Statement V

Total Fund Balances - Governmental Funds	\$ 4,516,432
Amounts reported for governmental activities in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources and are not reported in the funds.	
Cost of Capital Assets Accumulated Depreciation	19,349,180 (5,508,922)
Other assets not available to pay current period expenditures therefore deferred in the funds	13,339
Long-term liabilities are not due and payable in the current period and are not reported in the funds:	
Deferred Bond Issue Costs	59,357
Bond and Notes Payable	(10,851,846)
Compensated Absences	(1,169,439)
Accrued interest payable is not included as a liability in the governmental activities	 (75,307)
Total Net Assets - Governmental Activities	\$ 6,332,794

#### TRI COUNTY AREA SCHOOLS GOVERNMENTAL FUNDS

### RECONCILIATION OF THE STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2004

Statement VI

\$ (122,868)

Net Change in Fund Balances - Total Governmental Funds	\$ (506,195)
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlay as expenditures; in the statement of activities, these costs are allocated over their estimated useful lives as depreciation.  Depreciation Expense Capital Outlay	(498,344) 363,904 (134,440)
Amounts received for a sale of fixed assets are reported as revenue in the governmental funds; in the statement of activities the net gain or loss of the sale is recognized	-
Repayments of bond and note principal is an expenditure in the governmental funds, but not in the statement of activities (where it reduces long-term debt)	677,057
Issuance of new debt	-
Refunding of Debt	-
Governmental funds do not report interest until it is paid; interest is recorded when incurred in the statement of activities.	19,396
Amortization of deferred bond issue costs is reported in the statement of activities but not in the governmental funds	(3,710)
Amortization of bond premium/discounts is reported in the statement of activities but not in the governmental funds	(2,437)
Deferred Loss on bond refinancing is reported in the statement of activities but not in the governmental funds	(71,749)
Payments on post-retirement compensated absences is an expenditure in the governmental funds, but not in the statement of activities (where it reduces long-term debt).	46,513
Added liability for new severance agreements entered into does not become an expenditure in the governmental funds until it is due, in the statement of activities it is an expense and increase in the long-term debt	(311,128)
Changes in the long term portion of compensated absences are reported as expenditures when financial resources are used in the governmental funds; in the statement of activities they are reported as accrued	157,303
Revenue reported in the statement of activities that does not provide current financial resources is not reported as revenue in the governmental funds	6,522

Change in Net Assets of Governmental Activities

# TRI COUNTY AREA SCHOOLS STATEMENT OF FIDUCIARY NET ASSETS FIDUCIARY FUNDS JUNE 30, 2004

2004

Statement VII

**Assets** 

Cash and cash equivalents \$ 134,857

Liabilities

Due to Student Groups \$ 134,857

Statement VIII

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of Tri County Area Schools conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the School District:

#### A. Reporting Entity

The School District is governed by an elected seven-member Board of Education. The accompanying financial statements have been prepared in accordance with criteria established by the Governmental Accounting Standards Board for determining the various governmental organizations to be included in the reporting entity. These criteria include significant operational financial relationships that determine which of the governmental organizations are a part of the School District's reporting entity, and which organizations are legally separate, component units of the school district. Based on the application of the criteria, the district does not contain any component units.

#### B. District-Wide and Fund Financial Statements

The district-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All the district's government-wide activities are considered governmental activities.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenue includes (1) Charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments, and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

#### C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

District-Wide Statements - The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants, categorical aid and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Statement VIII

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)

As a general rule, the effect of inter-fund activity has been eliminated from the district-wide financial statements.

Fund Based Statements - Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected with in the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the district considers revenues to be available if they are reasonably expected to be collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and retirement pay, are recorded only when payment is due.

Property taxes, unrestricted state aid, intergovernmental grants and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the district.

The school district reports the following major governmental funds:

The **General Fund** is the school district's primary operating fund. It accounts for all financial resources of the district, except those required to be accounted for in another fund.

Additionally, the school district reports the following fund types:

**Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. The school service funds are special revenue funds that segregate, for administrative purposes, the transactions of a particular activity from regular revenue and expenditure accounts. The school district maintains full control of these funds. The school service funds maintained by the school district are the Athletics Fund and Food Service Fund.

**Debt Retirement Funds** are used to account for the accumulation of funds, and for the payment of general long-term debt principal, interest, and related costs. The debt retirement funds maintained by the school district are the 1993 Debt Fund, 1999 Debt Fund, 2003 Debt Fund, and Durant Debt Fund.

**Capital Project Funds** are used to account for the expenses associated with construction and other capital projects. The school district presently maintains the 2003 Capital Project Fund that relates to the construction of the new business office. The district recently started an additional Capital Project Fund intended to account for future projects.

**Fiduciary Funds** are used to account for assets held by the school district in a trustee capacity or an agent. Fiduciary fund net assets and results of operations are not included in the district-wide statements. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The school district presently maintains a Student Activities Fund to record the transactions for student and parent groups for school and school-related purposes.

Statement VIII

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### D. Cash and Investments

Cash and cash equivalents include cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

#### E. Receivables and Payables

In general, outstanding balances between funds are reported as "due to/from other funds". Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "advances to/from other funds".

Property tax and other trade receivables are shown net of an allowance for uncollectible amounts. The taxing units that comprise the district levy taxes in December. The final collection date is February 28, after which uncollected taxes are turned over to the respective counties which pay off the delinquent real assessments and add the personal assessments to the county delinquent tax rolls.

Categorical grant program monies from State and Federal sources can only be used for specific costs. Any excess of funds received over expenditures from such funds are reported as deferred revenue or as liabilities to the funding agency if no future expenditures are allowable out of the remaining funds.

A liability is recorded for those amounts owed to teachers and other employees of the district who do not work during the summer when school is not in session but who have elected to have their salaries paid over the entire year. Likewise health insurance and other related benefits are also accrued in order to properly match the expenditures with the fiscal year in which the services of these employees were received.

#### F. Inventories and Prepaid Items

Inventories are valued at cost, on a first-in, first-out basis. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both the district-wide and fund financial statements.

#### G. Capital Assets

Capital assets, which include land, buildings, site improvements, equipment, and vehicles are reported in the district-wide financial statements. Capital assets are defined by the district as assets with an initial individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Costs of normal repair and maintenance that do not add to the value or materially extend asset lives are not capitalized. The district does not have infrastructure type assets.

Statement VIII

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### G. Capital Assets (Cont'd)

Buildings, equipment, and vehicles are depreciated using the straight-line method over the following useful lives:

AssetYearsBuildings and additions20-50 yearsBuses and other vehicles8 yearsFurniture and other equipment5-20 years

#### H. Compensated Absences

It is the district's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. Vacation pay subject to payout on retirement is accrued when incurred in the district-wide financial statements. The liability for sick and similar leave absences has been calculated using the vesting method, in which leave amounts for both employees who are currently eligible to receive termination payments and other employees who are expected to become eligible in the future to receive such payments upon termination are included. A current liability for these amounts is reported in the fund financial statements only if they have matured, for example, as a result of employee retirement.

#### I. Long-Term Obligations

In the district-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

#### J. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### K. Comparative Data/Reclassifications

Comparative Data is not included in the school district's basic financial statements.

#### L. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Statement VIII

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### M. Accounting Changes

The fund balance amounts reported in the fund financial statements were adjusted at July 1, 2003 as follows due to an error in reporting the liability for the MESSA payable:

General Fund - Fund Balance June 30, 2004	\$ 4,255,077
Adjustments:	
MESSA Payable Liability	(34,840)
Adjusted General Fund - Fund Balance July 1, 2003	\$ 4,220,237
Other Nonmajor Governmental Funds - Fund Balance June 30, 2004 Adjustments:	\$ 813,998
MESSA Payable Liability	 (11,608)
Other Nonmajor Governmental Funds - Fund Balance July 1, 2003	\$ 802,390

#### NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Budgetary Information - Annual budgets are adopted on a basis consistent with generally accepted accounting principles and state law for the general and special revenue funds. All annual appropriations lapse at fiscal year end.

The budget document presents information at the line item level. The legal level of budgetary control adopted by the board (i.e. the level at which expenditures may not legally exceed appropriations) is the function level for the general fund and at the fund level for the athletics and food service funds. State law requires the district to have its budget in place by July 1. Expenditures in excess of amounts budgeted is a violation of Michigan Law. State law permits districts to amend its budgets during the year. The School District amended its budget at various times during the year.

Encumbrance accounting is employed in governmental funds. Encumbrances (e.g., purchase orders, contracts) outstanding at year end are reported as reservations of fund balances and do not constitute expenditures or liabilities because the goods or services have not been received as of year end; the commitments will be reappropriated and honored during the subsequent year.

Excess of Expenditures Over Appropriations in Budgeted Funds - The following individual funds incurred expenditures in excess of the legal level of appropriations for the year ended June 30, 2004:

	Budgeted	Actual	Excess
	Expenditures	Expenditures	Expenditures
General Fund			
Support Services			
Monitors	30,900	32,473	1,573
Technology Assisted Instruction	-	64,450	64,450

Statement VIII

#### NOTE 3 - DEPOSITS AND INVESTMENTS

State statutes and the School District's investment policy authorize the School District to make deposits in the accounts of federally insured banks, credit unions, and savings and loan associations that have an office in Michigan; the school district is also allowed to invest in U.S. Treasury or Agency obligations, U.S. government repurchase agreements, bankers' acceptances, commercial paper rated prime at the time of purchase that matures not more than 270 days after the date of purchase, mutual funds, and investment pools that are composed of authorized investment vehicles. The school district's deposits are in accordance with statutory authority.

At year end, the School District's deposits and investments were reported in the basic financial statements in the following categories:

The School Board has designated four banks for deposit of School District funds and had investments in the Michigan Liquid Asset Fund, an investment pool that is not evidenced by securities that exist in physical or book entry form, at June 30, 2004.

	Governmental			Total Primary			
		Activities Fiduciary			unds Government		
Cash and cash equivalents	\$	2,677,709	\$	134,857	\$	2,812,566	

At year end, the carrying amount of the district's cash and investments was comprised of the following:

	Go	overnmental			To	tal Primary
	Activities		Fiduciary Funds		G	overnment
Deposits with Financial Institutions						
Cash in Time and Interest bearing Savings						
Accounts	\$	2,565,581	\$	134,857	\$	2,700,438
Investments						
Michigan Liquid Asset Fund		112,128		-		112,128
Cash on hand not yet deposited with Financial						
Institutions		_		_		_
Total Cash and Investments	\$	2,677,709	\$	134,857	\$	2,812,566

Amounts covered by federal depository insurance were as follows:

	Insured (FDIC)			Jninsured	Total		
Carrying Amount Bank Balances	\$ \$	,		2,712,566 3,208,741		, - ,	

Larger amounts of deposits with financial institutions were uninsured and uncollateralized during the year than at year end due to varying cash flows. The school district believes that, due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits.

Statement VIII

#### **NOTE 4 - RECEIVABLES**

Receivables as of year-end for the district's individual major funds and the nonmajor and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

Nonmajor and

	General		Oth	er Funds	Total	
Taxes	\$	2,004	\$	378	\$	2,382
Accounts		64,968		-		64,968
Due from other governments		2,990,034		4,345		2,994,379
Gross receivables		3,057,006		4,723		3,061,729
Less: allowance for uncollectibles		<u>-</u>		-		<u>-</u>
Net total receivables	\$	3,057,006	\$	4,723	\$	3,061,729

Governmental funds report deferred revenue in connection with receivables for revenue that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received but not yet earned. At the end of the current fiscal year, the various components of deferred revenue are as follows:

	Unavailable		Unearned	
Delinquent property taxes receivable	\$	2,025	\$	-
Gifts and Contributions		-		4,995
Prepaid Student Meals		-		6,319
	\$	2,025	\$	11,314

#### **NOTE 5 - CAPITAL ASSETS**

Capital asset activity of the school district's governmental activities was as follows:

	Balance July 1,				Disposals a	ınd	Balance June 30,	
		2003	Additions		Adjustmen	ts		2004
Assets not being depreciated:								
Land	\$	756,211	\$	-	\$	-	\$	756,211
Capital assets being depreciated:								
Building and Improvements		16,193,247		250,000		-		16,443,247
Buses and other vehicles		1,646,289		-	154	,118		1,492,171
Furniture and equipment		538,656		118,895				657,551
Total capital assets being depreciated		18,378,192		368,895	154	,118		18,592,969
Accumulated depreciation:								
Building and Improvements		(3,672,530)		(294,333)		-		(3,966,863)
Buses and other vehicles		(1,129,801)		(138,329)	(154	,118)		(1,114,012)
Furniture and equipment		(362,365)		(65,682)				(428,047)
Total accumulated depreciation		(5,164,696)		(498,344)	(154	,118)		(5,508,922)
Net Capital assets being depreciated		13,213,496		(129,449)				13,084,047
Net capital assets	\$	13,969,707	\$	(129,449)	\$		\$	13,840,258

Statement VIII

#### NOTE 5 - CAPITAL ASSETS (Cont'd)

Depreciation expense was charged to activities of the school district and reported on the district-wide statements as follows:

Governmental activities	es:
-------------------------	-----

Instruction	\$	291,000
Support Services		188,711
Community Services		6,903
Food Services		3,656
Athletics	<u></u>	8,074
Total governmental activities	\$	498,344

#### NOTE 6 - INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The composition of interfund balances is as follows:

Receivable Fund	Payable Fund	<i> </i>	Amount
General Fund	Athletics Fund	\$	1,336
General Fund	Foodservice Fund		31,790
General Fund	1999 Debt Service		2,731
General Fund	2003 Debt Service		6,686
Food Service Fund	Athletics Fund		30
		\$	42,573
Transfer In to Fund	Transferred From Fund		Amount
Transfer In to Fund General Fund	Transferred From Fund Food Service Fund	<u> </u>	Amount 20,000
General Fund	Food Service Fund		20,000
General Fund Athletics Fund	Food Service Fund General Fund		20,000 151,000
General Fund Athletics Fund 2003 Debt Service Fund	Food Service Fund General Fund 1993 Debt Service Fund		20,000 151,000 151,917

#### NOTE 7 - LONG-TERM DEBT

The school district issues bonds, notes, and other contractual commitments to provide for the acquisition and construction of major capital facilities and the acquisition of certain equipment. General obligation bonds are direct obligations and pledge the full faith and credit of the school district. Durant Bonds are funded by the State of Michigan via specifically appropriated State Aid and will not require any district debt levy or utilization of any other district financial resources. Other long-term obligations include compensated absences.

Statement VIII

#### NOTE 7 - LONG-TERM DEBT (Cont'd)

Long-term obligation activity can be summarized as follows:

	Ralai	nce July 1, 2003	Additions		Payments / Reductions		Balance June 30, 2004		ount Due Within One Year
Bonded Debt Less deferred amounts:	\$	12,703,821	\$ -	\$	665,000	\$	12,038,821	\$	715,000
For Issuance discounts /losses		(1,261,162)	 <u> </u>		(74,187)		(1,186,975)		
Total Bonded Debt Copier Lease		11,442,659	-		590,813		10,851,846		
Payable Post-Retirement Compensated		12,057	-		12,057		-		-
Absences Compensated		99,466	311,128		46,513		364,081		218,086
Absences		962,662	 <u> </u>	_	157,303		805,359		Unknown
Total govern- mental activity long- term liabilities	\$	12,516,844	\$ 311,128	\$	806,686	\$	12,021,286		

Annual Debt service requirements to maturity for each of these debts is as follows:

#### **Bonded Debt**

1999 Building and Site Bonds

Issued: June 17, 1999

Original Amount: \$3,680,000

Interest: 4.000 - 5.125% (due May 1 & November 1)

Principal Due: May 1,

Fiscal Year Ended	Interest	Principal
2005	\$ 165,865	\$ 105,000
2006	161,298	115,000
2007	156,180	140,000
2008	149,810	170,000
2009	141,905	190,000
2010-2014	560,070	1,115,000
2015-2019	266,465	1,265,000
2020	 13,837	 270,000
	\$ 1,615,430	\$ 3,370,000

Statement VIII

#### NOTE 7 - LONG-TERM DEBT (Cont'd)

**Durant Bonds** 

Issued: November 1998 Original Amount: \$274,358

Interest: 4.76% Due: May 15,

Fiscal Year Ended	Interest		Principal	
2005	\$	-	\$ -	
2006		3,375	7,487	
2007		3,019	7,842	
2008		2,645	8,217	
2009		2,254	8,609	
2010-2013		17,178	 66,666	
	\$	28,471	\$ 98,821	

2003 Refunding Bonds Issued: March 18, 2003 Original Amount: \$9,140,000

Interest: 2.00 - 4.15% (due May 1 & November 1)

Principal Due: May 1,

	Fiscal Year Ended		Interest		Principal	
	2005		285,976		610,000	
	2006		273,776		615,000	
	2007		261,476		600,000	
	2008		243,476		585,000	
	2009		225,926		575,000	
	2010-2014		844,523		2,795,000	
	2015-2019		356,374		2,465,000	
	2020		13,487		325,000	
		\$	2,505,014	\$	8,570,000	
Total Bonded D	ebt	\$	4,148,915	\$	12,038,821	

#### Post-Retirement Compensated Absences Payable

Fiscal Year Ended	F	Principal		
2005		218,086		
2006		66,090		
2007		39,724		
2008		31,871		
2009		8,310		
	\$	364,081		
Compensated Absences				
Amount estimated at June 30, 2004	\$	805,359		

Statement VIII

#### NOTE 7 - LONG-TERM DEBT (Cont'd)

#### **Advance Refundings**

On March 18, 2003 the School District issued \$9,140,000 of General Obligation Bonds with an average interest rate of 3.62% for the purpose of refunding \$8,910,100 of the District's 1993 bonds which are due and payable for the years 2003 through 2020, and to pay the costs of issuance of the bonds. As of June 30, 2004, the amount of defeased debt outstanding but removed from the governmental activities column of the statement of net assets amounted to \$8,410,000.

#### **Durant Non-Plaintiff Bond**

Included in Governmental Activities General Obligation Bonds is the Durant Non-Plaintiff Bond. Annual total payments (principal and interest) associated with this bond are funded by the State of Michigan via specifically appropriated State Aid and will not require any District debt levy or utilization of any other District financial resources.

#### NOTE 8 - RISK MANAGEMENT

The School District is exposed to various risks of loss related to property loss, torts, errors and omissions, employee injuries (workers' compensation) as well as medical benefits provided to employees. The School District has purchased commercial insurance for health claims and participates in the SET/SEG (risk pool) for claims relating to workers' compensation and the MASB/SEG (risk pool) for claims relating to property/casualty claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

The shared-risk pool program in which the District participates operates as a common risk-sharing management program for school districts in Michigan. Member premiums are used to purchase commercial excess insurance coverage and to pay member claims in excess of deductible amounts.

#### NOTE 9 - DEFINED BENEFIT PENSION PLAN AND POST RETIREMENT BENEFITS

Plan Description - The School District participates in the Michigan Public School Employees' Retirement System (MPSERS), a statewide, cost-sharing, multiple-employer defined benefit public employee retirement system governed by the State of Michigan that covers substantially all employees of the District. The system provides retirement, survivor and disability benefits to plan members and their beneficiaries. The Michigan Public School Employees' Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to the system at 7150 Harris Drive, PO Box 30673, Lansing, MI 48909-8103.

Statement VIII

#### NOTE 9 - DEFINED BENEFIT PENSION PLAN AND POST RETIREMENT BENEFITS (Cont'd)

**Funding Policy** - Employer contributions to the system result from the implementing effects of the School Finance Reform Act. Under these procedures, each school district is required to contribute the full actuarial funding contribution amount to fund pension benefits, plus an additional amount to fund retiree health care benefit amounts on a cash disbursement basis.

The pension benefit rate totals 12.99 percent for the period July 1, 2003 through June 30, 2004 of the covered payroll to the plan. Basic plan members make no contributions, but Member Investment Plan members contribute at rates ranging from 3 to 4.3 percent of gross wages. The District's contributions to the MPSERS plan for the years ended June 30, 2004, 2003, and 2002 respectively were \$1,393,964, \$1,321,449, and \$1,204,971.

**Post Employment Benefits** - Under the MPSERS Act, all retirees participating in the MPSERS Pension Plan have the option of continuing health, dental and vision coverage. Retirees having these coverages contribute an amount equivalent to the monthly cost for the Part B Medicare and 10 percent of the monthly premium amount for the health, dental and vision coverages. Required contributions for post employment health care benefits are included as part of the District's total contribution to the MPSERS plan discussed above.

#### **NOTE 10 - CONTINGENCIES**

The District receives significant financial assistance from federal and state governmental agencies in the form of grants. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and is subject to audit by the grantor agencies. Any disallowed claims resulting from such audits could become a liability of the General Fund or other applicable funds. However, in the opinion of management, any such disallowed claims will not have a material effect on any of the financial statements of the individual fund types included herein or on the overall financial position of the District at June 30.

The District is subject to legal proceedings arising in the course of providing education to students. However, in the opinion of the School's attorney and management, the resolution of these matters will not have a material effect, if any, on the financial condition of the School.

#### **REQUIRED SUPPLEMENTAL INFORMATION**

# TRI COUNT AREA SCHOOLS REQUIRED SUPPLEMENTAL INFORMATION BUDGETARY COMPARISON STATEMENT - GENERAL FUND YEAR ENDED JUNE 30, 2004

Schedule 1

		Final	
	Original	Amended	
	Budget	Budget	Actual
Revenue			7101001
Local Sources	\$ 1,648,560	\$ 1,649,785	\$ 1,691,942
State Sources	14,055,700	14,685,838	14,457,281
Federal Sources	627,520	542,966	520,354
Interdistrict and Other Sources	264,030	260,760	264,956
Total Revenue	16,595,810	17,139,349	16,934,533
Expenditures			
Instruction:			
Basic Program	8,778,060	8,646,260	8,603,478
Added Needs	1,607,550	1,886,495	1,847,922
Support Services			
Pupil	795,140	805,330	795,830
Instructional Staff	515,010	535,677	595,504
General Administration	424,200	344,900	331,972
School Administration	1,130,120	1,085,032	1,065,869
Business Services	348,600	349,990	344,805
Operations and Maintenance	2,093,150	1,744,880	1,676,734
Pupil Transportation	1,112,580	1,103,120	1,074,277
Technology	171,550	218,715	152,402
Community Services			
Child Care	29,750	74,310	70,638
Payments to Other Districts	177,660	177,660	174,539
Building Services	-	17,930	16,408
Debt Service	12,140	12,140	12,138
Other Transactions	8,500	8,500	8,161
Total Expenditures	17,204,010	17,010,939	16,770,677
Other Financing Sources (Uses)			
Sale of Fixed Assets	-	6,040	6,047
Financing Proceeds	-	-	-
Operating Transfers In	20,000	20,000	20,000
Operating Transfers Out	(262,390)	(640,000)	(626,000)
Total Other Financing Sources (Uses)	(242,390)	(613,960)	(599,953)
Net Change in Fund Balance	(850,590)	(485,550)	(436,097)
Fund Balance - July 1	3,449,939	3,638,116	4,220,237
Fund Balance - June 30	\$ 2,599,349	\$ 3,152,566	\$ 3,784,140

#### **OTHER SUPPLEMENTAL INFORMATION**

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# TRI COUNTY AREA SCHOOLS OTHER SUPPLEMENTAL INFORMATION COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS JUNE 30, 2004

	Spe	ecial Rev	enue Funds	s Debt Service Funds			Capital Pro			
			_					2003		
			Food				Durant	Capital	Capital	
	A	thletics	Service	1993 Deb	1999 Debt	2003 Debt	Debt	Project	Project	Total
Assets										
Cash and										
Investments	\$	5,448	\$ 108,117	\$ -	\$117,645	\$112,285	\$ -	\$ 25,465	\$425,000	\$ 793,960
Taxes Receivable		-	-	-	107	271	-	-	-	378
Due from Other Funds		30								20
Due from Other		30	-	-	-	-	-	-	-	30
Governments		_	4,345	_	_	_	_	_	_	4,345
Inventories										
inventories			11,877							11,877
Total Assets	\$	5,478	\$ 124,339	<u> </u>	\$117,752	\$112,556	<u>\$ -</u>	\$ 25,465	\$425,000	\$ 810,590
Liabilities and Fund Balance Liabilities										
Accounts Payable	\$	_	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,600	\$ -	\$ 25,600
Due to Other Funds	Ψ	1,336	31,820	Ψ -	2,731	φ 6,686	Ψ -	Ψ 25,000	Ψ -	42,573
Deferred Revenue		3,500	6,319		89	217				10,125
		3,300	0,519							10,123
Total Liabilities		4,836	38,139	-	2,820	6,903	-	25,600	-	78,298
Fund Balances Reserved for										
Inventories		-	11,877	-	-	-	-	-	-	11,877
Reserved for Debt Service		-	-	-	114,932	105,653	-	-	-	220,585
Reserved for Capital Projects								(135)	425,000	424,865
Unreserved- Undesignated		642	74,323							74.065
Silacoignatea		042	14,323		<u>-</u>	<u>-</u>		<u>-</u>	<u>-</u>	74,965
Total Fund Balance	_	642	86,200		114,932	105,653		(135)	425,000	732,292
Total Liabilities and										
Fund Balance	\$	5,478	\$ 124,339	<u>\$</u> -	\$117,752	\$112,556	<u>\$ -</u>	\$ 25,465	\$425,000	\$ 810,590

# TRI COUNTY AREA SCHOOLS OTHER SUPPLEMENTAL INFORMATION COMBINING STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS YEAR ENDED JUNE 30, 2004

	Special Rev	enue Funds		Debt Serv	ice Funds		Capital P		
							2003		
		Food				Durant	Capital	Capital	
	Athletics	Service	1993 Debt	1999 Debt	2003 Debt	Debt	Project	Project	Total
Revenue									
Local Sources	\$ 85,422	\$ 363,458	\$ 1,695	\$ 254,486	\$624,455	\$ -	\$ 1,251	\$ -	\$1,330,767
State Sources	-	26,860	-	-	-	-	-	-	26,860
Federal Sources	-	294,469	-	-	-	-	-	-	294,469
Interdistrict and Other Sources									
Total Revenue	85,422	684,787	1,695	254,486	624,455	-	1,251	-	1,652,096
Expenditures									
Support Services									
Athletics	238,926	-	-	-	_	-	-	-	238,926
Food Service	-	667,783	-	-	-	-	-	-	667,783
Capital Projects	-	-	-	-	-	-	249,736	-	249,736
Debt Service								-	
Principal	-	-	-	95,000	570,000	-	-	-	665,000
Interest and Fees				170,754	335,995				506,749
Total Expenditures	238,926	667,783	-	265,754	905,995	-	249,736	-	2,328,194
Other Financing Sources (Uses)									
Financing Proceeds	_	_	_	_	_	_	_	_	_
Operating transfers in	151,000	_	_	_	151,917	_	50,000	425,000	777,917
Operating transfers out	101,000	(20,000)	(151,917)	_	101,017	_	-	120,000	(171,917)
operating managers can		(20,000)	(131,917)						(171,917)
Total Other Financing									
Sources (Uses)	151,000	(20,000)	(151,917)		151,917		50,000	425,000	606,000
Net Change in Fund Balance	(2,504)	(2,996)	(150,222)	(11,268)	(129,623)	-	(198,485)	425,000	(70,098)
Fund Balance - July 1	3,146	89,196	150,222	126,200	235,276		198,350		802,390
Fund Balance - June 30	\$ 642	\$ 86,200	\$ -	<u>\$ 114,932</u>	<u>\$105,653</u>	<u> </u>	<u>\$ (135)</u>	\$ 425,000	\$ 732,292

### SCHEDULE OF REVENUE - BUDGET AND ACTUAL YEAR ENDED JUNE 30, 2004

(With Comparative Actual information for the Year Ended June 30, 2003)

		2004		
			(Over) Under	
	Budget	Actual	Budget	2003 Actual
Revenue				
Local Sources				
Property Taxes	\$ 1,439,850	\$ 1,449,594	\$ (9,744)	\$ 1,380,723
Other Taxes	=	=	· -	=
Payments in Lieu of Taxes	=	=	=	=
Penalties and Interest on Delinquent Taxes/Taxes Abated	-	=	-	=
Tuition	139,855	140,800	(945)	70,293
Transportation Fees	14,880	46,098	(31,218)	18,190
Interest Earnings	18,900	19,137	(237)	30,958
Admissions	-	-	-	-
Rentals	2,220	2,225	(5)	1,865
Fees for Services	24,430	24,425	5	22,643
Contributions from Private Sources	10	10	-	350
Services to Other Districts	=	-	=	=
Miscellaneous	9,640	9,653	(13)	6,681
Total Local Sources	1,649,785	1,691,942	(42,157)	1,531,703
			, ,	
State Sources				
State Aid Unrestricted	13,671,790	13,442,787	229,003	13,772,905
State Aid Restricted	991,378	991,822	(444)	888,159
State Aid Restricted through Local District	21,090	21,092	(2)	21,028
Other State Revenue	1,580	1,580		-
Total State Sources	14,685,838	14,457,281	228,557	14,682,092
Federal Sources				
Direct Federal	-	=	-	=
Federal Received through the State	531,016	508,305	22,711	602,407
Federal Received through Other Districts	11,950	12,049	(99)	30,895
Total Federal Sources	542,966	520,354	22,612	633,302
Interdistrict and Other Sources	200 000	000 000	(4.400)	000.054
From other Districts	226,800	230,996	(4,196)	302,054
Other	33,960	33,960		12,307
Total Interdistrict and Other Sources	260,760	264,956	(4,196)	314,361
Total Revenue	17,139,349	16,934,533	204,816	17,161,458
Other Financing Sources				
Sale of Fixed Assets	6,040	6,047	(7)	13,840
Operating Transfer In	20,000	20,000	-	48,750
Proceeds from Debt Financing				
Total Other Financing Sources	26,040	26,047	(7)	62,590
Total Revenue and Other Financing Sources	\$ 17,165,389	\$ 16,960,580	\$ 204,809	\$ 17,224,048

## SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL YEAR ENDED JUNE 30, 2004

(With Comparative Actual Information for the Year Ended June 30, 2003)

	2004							
					(O	ver) Under		
		Budget		Actual		Budget	2	003 Actual
INSTRUCTION								
Basic Programs								
Elementary								
Salaries	\$	2,944,250	\$	2,942,657	\$	1,593	\$	2,928,862
Employee Benefits		1,167,540		1,168,808		(1,268)		1,153,188
Purchased Services		17,030		15,522		1,508		17,233
Supplies and Materials		137,600		136,258		1,342		142,805
Other		3,650		2,455		1,195		2,399
Capital Outlay		67,200		61,578		5,622		3,127
Total Elementary		4,337,270		4,327,278		9,992		4,247,614
Middle School								
Salaries		1,249,550		1,241,186		8,364		1,190,480
Employee Benefits		555,410		552,288		3,122		525,912
Purchased Services		6,200		5,726		474		7,724
Supplies and Materials		54,600		52,832		1,768		55,069
Other		1,510		1,383		127		1,639
Capital Outlay		38,500		38,433		67		1,860
Total Middle School		1,905,770		1,891,848		13,922		1,782,684
High School								
Salaries		1,516,740		1,508,439		8,301		1,485,575
Employee Benefits		606,010		603,437		2,573		599,983
Purchased Services		49,540		49,258		282		20,147
Supplies and Materials		67,300		66,233		1,067		71,204
Other		3,930		3,828		102		3,279
Capital Outlay		26,880		26,873		7		10,246
Total High School		2,270,400		2,258,068		12,332		2,190,434
Pre-School Instruction								
Salaries		81,930		81,867		63		68,320
Employee Benefits		41,530		37,254		4,276		25,778
Purchased Services		100		-		100		4
Supplies and Materials		1,300		1,292		8		3,837
Other		510		438		72		638
Capital Outlay		700		605		95		608
Total Pre-School Instruction		126,070		121,456		4,614		99,185

## SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL YEAR ENDED JUNE 30, 2004

(With Comparative Actual Information for the Year Ended June 30, 2003)

		2004		Scriedule 5
		2004	(Over) Under	•
	Budget	Actual	Budget	2003 Actual
INSTRUCTION (Continued) Basic Programs (Continued) Summer School				
Salaries	\$ 5,420	\$ 3,784	\$ 1,636	\$ -
Employee Benefits Supplies and Materials	1,060 270	929 115	131 155	- -
Total Drug Free Schools	6,750	4,828	1,922	
<b>Total Basic Programs</b>	8,646,260	8,603,478	42,782	8,319,917
Added Needs Special Education				
Salaries	855,250	851,442	3,808	814,283
Employee Benefits Purchased Services	362,180 1,450	356,828 1,010	5,352 440	348,379 6,115
Supplies and Materials	15,110	14,270	840	14,648
Other	100	100	-	897
Capital Outlay				4,390
Total Special Education	1,234,090	1,223,650	10,440	1,188,712
Compensatory Education Salaries	461,806	438,981	22,825	320,869
Employee Benefits Supplies and Materials	177,751 11,638	176,399 8,048	1,352 3,590	115,651 4,056
Other	510	181	329	395
Capital Outlay	700	663	37	-
Total Compensatory				
Education	652,405	624,272	28,133	440,971
<b>Total Added Needs</b>	1,886,495	1,847,922	38,573	1,629,683
TOTAL INSTRUCTION	10,532,755	10,451,400	81,355	9,949,600
SUPPORTING SERVICES Pupil Services Guidance Services				
Salaries	164,670	162,430	2,240	160,277
Employee Benefits	69,090	64,783	4,307	61,934
Purchased Services	830	615	215	407
Supplies and Materials	570	561	9	39
Other	180	129	51	96
Total Guidance Services	235,340	228,518	6,822	222,753

## SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL YEAR ENDED JUNE 30, 2004

(With Comparative Actual Information for the Year Ended June 30, 2003)

				(Over) Under			
		Budget	Actual	B	Budget	200	03 Actual
SUPPORTING SERVICES Continue Pupil Services Continued Health Services	d						
Salaries Employee Benefits Purchased Services Supplies and Materials	\$	20,020 6,270 650 770	\$ 19,909 6,406 644 726	\$	111 (136) 6 44	\$	19,154 5,842 - 953
Total Health Services		27,710	27,685		25		25,949
Social Services Salaries Employee Benefits Purchased Services Supplies and Materials Other Capital Outlay		151,750 66,060 1,160 2,840	151,682 64,930 1,086 2,528		68 1,130 74 312 -		144,714 61,411 829 1,620 170
Total Social Services		221,810	220,226		1,584		208,744
Psychologist Services Salaries Employee Benefits Purchased Services Supplies and Materials Other		65,080 23,950 1,010 940 10	 64,809 23,560 958 900		271 390 52 40 10		60,194 22,558 944 216 16
Total Psychologist Service		90,990	90,227		763		83,928
Speech Pathology Salaries Employee Benefits Purchased Services Supplies and Materials Capital Outlay		118,330 51,280 390 1,540	117,057 50,824 320 1,531		1,273 456 70 9		90,784 39,929 368 371 4,630
Total Speech Pathology		171,540	169,732		1,808		136,082
Special Education Consultant Salaries Employee Benefits		18,640 8,400	 18,631 8,338		9 62		17,328 7,776
<b>Total Consultant Services</b>		27,040	26,969		71		25,104

## SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL YEAR ENDED JUNE 30, 2004

(With Comparative Actual Information for the Year Ended June 30, 2003)

			(Over) Under	•	
	Budget	Actual	Budget	2003 Actual	
SUPPORTING SERVICES Continued Pupil Services Continued Monitors	I				
Salaries Employee Benefits	\$ 21,660 9,240	\$ 21,629 10,844	\$ 31 (1,604)	\$ - -	
Total Monitors	30,900	32,473	(1,573)		
<b>Total Pupil Services</b>	805,330	795,830	9,500	702,560	
Instructional Staff Improvement of Instruction Salaries	27,675	24,219	3,456	31,384	
Employee Benefits	6,810	6,532	278	12,308	
Purchased Services	24,570	24,327	243	36,925	
Supplies and Materials Capital Outlay	160	151 -	9	1,543 2,147	
Total Improvement of Instruction	59,215	55,229	3,986	84,307	
Library Salaries Employee Benefits Purchased Services Supplies and Materials	287,620 107,100 2,281 	287,571 106,794 2,183 20,052	49 306 98 159	277,634 101,583 49 15,140	
Total Library	417,212	416,600	612	394,406	
Audiovisual Purchased Services Supplies and Materials				576 512	
Total Audiovisual	-	-	-	1,088	
Supervision and Direction of Instructional Staff Salaries Employee Benefits Supplies and Materials	44,370 14,880 -	44,363 14,862 -	7 18 -	6,259 1,292 672	
Other  Total Supervision and  Direction of Instructional Staff	59,250	59,225	25	<u>1,100</u> 9,323	

## SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL YEAR ENDED JUNE 30, 2004

(With Comparative Actual Information for the Year Ended June 30, 2003)

Employee Benefits       10       9       1         Purchased Services       50,050       43,364       6,686       59         Supplies and Materials       1,500       905       595       1         Capital Outlay       500       471       29       10         Other       10,650       9,860       790       14         Total Board of Education       66,710       57,249       9,461       87         Executive Administration       51       57,249       9,461       87         Executive Administration       66,710       184,430       670       220         Employee Benefits       66,980       65,984       996       80         Purchased Services       11,600       10,807       793       9         Supplies and Material	- - - -
SUPPORTING SERVICES Continued Instructional Staff   Technology Assisted Instruction   Purchased Services   \$ - \$   14,843   \$   (14,843)   \$   Supplies and Materials   -	- - - -
Instructional Staff   Technology Assisted Instruction   Purchased Services   \$ - \$ 14,843 \$ (14,843) \$   Supplies and Materials   - 4,004 (4,004)   Capital Outlay   - 44,484 (44,484)   Other   - 1,1119 (1,119)	- - - - - 124
Purchased Services         \$ - \$ 14,843 \$ (14,843) \$           Supplies and Materials         - 4,004 (4,004)           Capital Outlay         - 44,484 (44,484)           Other         - 1,119 (1,119)           Total Technology         - 64,450 (64,450)           Total Instructional Staff         535,677 595,504 (59,827)         489           General Administration           Board of Education           Salaries         4,000 2,640 1,360 2         2           Employee Benefits         10 9 1         1           Purchased Services         50,050 43,364 6,686 59         6,686 59           Supplies and Materials         1,500 905 595 1         1           Capital Outlay         500 471 29 10         10           Other         10,650 9,860 790 14         790 14           Total Board of Education         66,710 57,249 9,461 87         87           Executive Administration         50,050 184,430 670 220         20           Employee Benefits         66,980 65,984 996 80         80           Purchased Services         11,600 10,807 793 99         9           Supplies and Materials         1,900 1,613 287         287           Other         2,500 1,868 632 2         2 <td< td=""><td>- - - - - 124</td></td<>	- - - - - 124
Supplies and Materials         -         4,004         (4,004)           Capital Outlay         -         44,484         (44,484)           Other         -         1,119         (1,119)           Total Technology         -         64,450         (64,450)           Total Instructional Staff         535,677         595,504         (59,827)         489           General Administration           Board of Education         8         4,000         2,640         1,360         2           Employee Benefits         10         9         1         1           Purchased Services         50,050         43,364         6,686         59           Supplies and Materials         1,500         905         595         1           Capital Outlay         500         471         29         10           Other         10,650         9,860         790         14           Total Board of Education         66,710         57,249         9,461         87           Executive Administration         81,5100         184,430         670         220           Employee Benefits         66,980         65,984         996         80           Purchased S	- - - - - 124
Other         -         1,119         (1,119)           Total Technology         -         64,450         (64,450)           Total Instructional Staff         535,677         595,504         (59,827)         489           General Administration         Board of Education           Salaries         4,000         2,640         1,360         2           Employee Benefits         10         9         1         1           Purchased Services         50,050         43,364         6,686         59           Supplies and Materials         1,500         905         595         1           Capital Outlay         500         471         29         10           Other         10,650         9,860         790         14           Total Board of Education         66,710         57,249         9,461         87           Executive Administration         8         185,100         184,430         670         220           Employee Benefits         66,980         65,984         996         80           Purchased Services         11,600         10,807         793         9           Supplies and Materials         1,900         1,613	- - - 124
Total Technology         -         64,450         (64,450)           Total Instructional Staff         535,677         595,504         (59,827)         489           General Administration           Board of Education         30 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	<del>-</del>  124
Total Instructional Staff         535,677         595,504         (59,827)         489           General Administration         Board of Education           Salaries         4,000         2,640         1,360         2           Employee Benefits         10         9         1           Purchased Services         50,050         43,364         6,686         59           Supplies and Materials         1,500         905         595         1           Capital Outlay         500         471         29         10           Other         10,650         9,860         790         14           Total Board of Education         66,710         57,249         9,461         87           Executive Administration         Salaries         185,100         184,430         670         220           Employee Benefits         66,980         65,984         996         80           Purchased Services         11,600         10,807         793         9           Supplies and Materials         1,900         1,613         287           Other         2,500         1,868         632         2           Capital Outlay         10,110         10,021         89	<u>-</u> 124
General Administration         Board of Education       4,000       2,640       1,360       2         Employee Benefits       10       9       1         Purchased Services       50,050       43,364       6,686       59         Supplies and Materials       1,500       905       595       1         Capital Outlay       500       471       29       10         Other       10,650       9,860       790       14         Total Board of Education       66,710       57,249       9,461       87         Executive Administration       Salaries       185,100       184,430       670       220         Employee Benefits       66,980       65,984       996       80         Purchased Services       11,600       10,807       793       9         Supplies and Materials       1,900       1,613       287         Other       2,500       1,868       632       2         Capital Outlay       10,110       10,021       89	124
Board of Education       \$\text{Salaries}\$       4,000       2,640       1,360       2         Employee Benefits       10       9       1         Purchased Services       50,050       43,364       6,686       59         Supplies and Materials       1,500       905       595       1         Capital Outlay       500       471       29       10         Other       10,650       9,860       790       14         Total Board of Education       66,710       57,249       9,461       87         Executive Administration       Salaries       185,100       184,430       670       220         Employee Benefits       66,980       65,984       996       80         Purchased Services       11,600       10,807       793       9         Supplies and Materials       1,900       1,613       287         Other       2,500       1,868       632       2         Capital Outlay       10,110       10,021       89	
Employee Benefits         10         9         1           Purchased Services         50,050         43,364         6,686         59           Supplies and Materials         1,500         905         595         1           Capital Outlay         500         471         29         10           Other         10,650         9,860         790         14           Total Board of Education         66,710         57,249         9,461         87           Executive Administration         81         87         87         87           Employee Benefits         66,980         65,984         996         80           Purchased Services         11,600         10,807         793         9           Supplies and Materials         1,900         1,613         287           Other         2,500         1,868         632         2           Capital Outlay         10,110         10,021         89	
Purchased Services         50,050         43,364         6,686         59           Supplies and Materials         1,500         905         595         1           Capital Outlay         500         471         29         10           Other         10,650         9,860         790         14           Total Board of Education         66,710         57,249         9,461         87           Executive Administration           Salaries         185,100         184,430         670         220           Employee Benefits         66,980         65,984         996         80           Purchased Services         11,600         10,807         793         9           Supplies and Materials         1,900         1,613         287           Other         2,500         1,868         632         2           Capital Outlay         10,110         10,021         89	220
Supplies and Materials       1,500       905       595       1         Capital Outlay       500       471       29       10         Other       10,650       9,860       790       14         Total Board of Education       66,710       57,249       9,461       87         Executive Administration       5alaries       185,100       184,430       670       220         Employee Benefits       66,980       65,984       996       80         Purchased Services       11,600       10,807       793       9         Supplies and Materials       1,900       1,613       287         Other       2,500       1,868       632       2         Capital Outlay       10,110       10,021       89	15
Capital Outlay       500       471       29       10         Other       10,650       9,860       790       14         Total Board of Education       66,710       57,249       9,461       87         Executive Administration       500       184,430       670       220         Employee Benefits       66,980       65,984       996       80         Purchased Services       11,600       10,807       793       9         Supplies and Materials       1,900       1,613       287         Other       2,500       1,868       632       2         Capital Outlay       10,110       10,021       89	523
Other         10,650         9,860         790         14           Total Board of Education         66,710         57,249         9,461         87           Executive Administration         87         87         87         87         87         87         87         87         87         87         87         80 <td< td=""><td>679</td></td<>	679
Total Board of Education       66,710       57,249       9,461       87         Executive Administration       185,100       184,430       670       220         Employee Benefits       66,980       65,984       996       80         Purchased Services       11,600       10,807       793       9         Supplies and Materials       1,900       1,613       287         Other       2,500       1,868       632       2         Capital Outlay       10,110       10,021       89	
Executive Administration       Salaries       185,100       184,430       670       220         Employee Benefits       66,980       65,984       996       80         Purchased Services       11,600       10,807       793       9         Supplies and Materials       1,900       1,613       287         Other       2,500       1,868       632       2         Capital Outlay       10,110       10,021       89    Total Executive	135
Salaries       185,100       184,430       670       220         Employee Benefits       66,980       65,984       996       80         Purchased Services       11,600       10,807       793       9         Supplies and Materials       1,900       1,613       287         Other       2,500       1,868       632       2         Capital Outlay       10,110       10,021       89    Total Executive	604
Employee Benefits       66,980       65,984       996       80         Purchased Services       11,600       10,807       793       9         Supplies and Materials       1,900       1,613       287         Other       2,500       1,868       632       2         Capital Outlay       10,110       10,021       89    Total Executive	
Purchased Services       11,600       10,807       793       9         Supplies and Materials       1,900       1,613       287         Other       2,500       1,868       632       2         Capital Outlay       10,110       10,021       89         Total Executive	
Supplies and Materials       1,900       1,613       287         Other       2,500       1,868       632       2         Capital Outlay       10,110       10,021       89         Total Executive	
Other       2,500       1,868       632       2         Capital Outlay       10,110       10,021       89         Total Executive	940
Capital Outlay 10,110 10,021 89  Total Executive	389
Total Executive	149
	<u> </u>
Administration 278 190 274 723 3 467 312	
277,720 277,720 3,707 312	991
Total General	
<b>Administration</b> 344,900 331,972 12,928 400	595
School Administration Office of the Principals	
Salaries 774,122 763,373 10,749 750	
Employee Benefits 283,760 280,253 3,507 274	
	596
···	942
Other <u>6,860</u> 6,718 142 6	798
Total School         Administration         1,085,032         1,065,869         19,163         1,046	

## SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL YEAR ENDED JUNE 30, 2004

(With Comparative Actual Information for the Year Ended June 30, 2003)

	2004							oonoaaro o
					(O <sub>)</sub>	ver) Under		
		Budget		Actual		Budget	20	003 Actual
<b>SUPPORTING SERVICES Continue</b>	d							
<b>Business Services</b>								
Fiscal Services								
Salaries	\$	147,900	\$	146,399	\$	1,501	\$	150,162
Employee Benefits		76,150		75,118		1,032		76,548
Purchased Services		7,260		6,815		445		6,468
Supplies and Materials		4,200		4,010		190		4,442
Other		600		398		202		471
Capital Outlay		1,500		1,500				<u>-</u>
Total Fiscal Services		237,610		234,240		3,370		238,091
Other Business Services								
Purchased Services		60,670		60,640		30		49,714
Other		51,710		49,925		1,785		28,538
Total Other Business Services		112,380		110,565		1,815		78,252
<b>Total Business Services</b>		349,990		344,805		5,185		316,343
Operations and Maintenance								
Salaries		677,010		671,887		5,123		624,545
Employee Benefits		360,910		356,867		4,043		343,267
Purchased Services		535,450		487,055		48,395		397,311
Supplies and Materials		143,720		134,610		9,110		133,744
Other		8,190		6,774		1,416		10,752
Capital Outlay		19,600		19,541		59		114,250
<b>Total Operations and</b>								
Maintenance		1,744,880		1,676,734		68,146		1,623,869
Pupil Transportation								
Salaries		624,490		622,276		2,214		623,125
Employee Benefits		328,400		319,427		8,973		315,465
Purchased Services		26,460		23,917		2,543		52,615
Supplies and Materials		115,850		101,701		14,149		98,513
Other		1,810		1,544		266		6,175
Capital Outlay		6,110		5,412		698		157,209
Total Pupil Transportation		1,103,120		1,074,277		28,843		1,253,102

## SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL YEAR ENDED JUNE 30, 2004

(With Comparative Actual Information for the Year Ended June 30, 2003)

			2004				
				((	Over) Under	•	
		Budget	 Actual		Budget	2	003 Actual
<b>SUPPORTING SERVICES Continue</b>	d						
Technology							
Salaries	\$	45,000	\$ 45,000	\$	-	\$	42,500
Employee Benefits		20,750	20,445		305		19,773
Purchased Services		81,075	64,771		16,304		33,381
Supplies and Materials		4,900	882		4,018		4,704
Capital Outlay		48,000	3,441		44,559		48,460
Other	-	18,990	 17,863		1,127		15,167
Total Technology		218,715	 152,402		66,313		163,985
TOTAL CURRORTING							
TOTAL SUPPORTING SERVICES		6,187,644	6,037,393		150,251		5,995,733
COMMUNITY SERVICES Child Care							
Salaries		16,600	16,578		22		16,373
Employee Benefits		3,520	3,363		157		3,372
Purchased Services		100	40		60		86
Supplies and Materials		1,600	 1,552		48		864
Total Child Care		21,820	21,533		287		20,695
Other Community Services							
Salaries		34,650	33,340		1,310		-
Employee Benefits		7,210	5,650		1,560		-
Purchased Services		2,110	2,087		23		-
Supplies and Materials		1,800	1,312		488		-
Capital Outlay		6,720	 6,716		4		
Total Other Community							
Services	-	52,490	 49,105		3,385		
TOTAL COMMUNITY							
SERVICES		74,310	70,638		3,672		20,695
PAYMENTS TO OTHER GOVERNMENTAL UNITS							
Other Local Districts		177,660	174,539		3,121		266,788

# TRI COUNTY AREA SCHOOLS OTHER SUPPLEMENTAL INFORMATION GENERAL FUND SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL YEAR ENDED JUNE 30, 2004

(With Comparative Actual Information for the Year Ended June 30, 2003)

	2004							
					((	Over) Under	•	
		Budget		Actual		Budget	2003 Actual	
BUILDING IMPROVEMENT SERVICES Capital Outlay	\$	17,930	\$	16,408	\$	1,522	\$	-
<b>DEBT SERVICE</b> Principal Payments		12,140		12,138		2		16,548
OTHER TRANSACTIONS Other Transactions		8,500		8,161		339		630
TOTAL EXPENDITURES		17,010,939		16,770,677		240,262		16,249,994
OTHER FINANCING USES Fund Modifications								
Capital Project Fund		425,000		425,000		-		-
2003 Capital Projects Fund		50,000		50,000		-		200,000
Interscholastic Athletics Fund		165,000		151,000		14,000	_	150,000
TOTAL OTHER FINANCING USES		640,000		626,000		14,000		350,000
TOTAL EXPENDITURES AND OTHER FINANCING USES	\$	17,650,939	\$	17,396,677	\$	254,262	\$	16,599,994

# TRI COUNTY AREA SCHOOLS OTHER SUPPLEMENTAL INFORMATION ATHLETICS FUND BALANCE SHEET

### YEAR ENDED JUNE 30, 2004

(With Comparative Information for the Year Ended June 30, 2003)

			Sch	nedule 6
		2004		2003
Assets				
Cash and Investments	\$	5,448	\$	1,707
Due from Other Funds		30		3,709
Total Assets	<u>\$</u>	5,478	<u>\$</u>	5,416
Liabilities and Fund Balance				
Liabilities				
Accounts Payable	\$	-	\$	2,270
Due to Other Funds		1,336		-
Deferred Revenue		3,500		
Total Liabilities		4,836		2,270
Fund Balance	_	642		3,146
Total Liabilities and Fund Balance	<u>\$</u>	5,478	\$	5,416

## SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEAR ENDED JUNE 30, 2004

(With Comparative Actual Information for the Year Ended June 30, 2003)

		2004		
			(Over)	
			Under	2003
	Budget	Actual	Budget	Actual
Revenue				
Admissions and Fees	\$ 69,930	\$ 71,503	\$ (1,573)	\$ 54,990
Contributions and Other	15,130	13,919	1,211	7,356
Total Revenue	85,060	85,422	(362)	62,346
Expenditures				
Salaries	136,820	136,495	325	133,319
Employee Benefits	31,220	30,900	320	27,217
Purchased Services	36,610	34,107	2,503	27,680
Supplies and Materials	24,120	23,862	258	18,422
Other	13,910	13,562	348	13,250
Capital Outlay				
Total Expenditures	242,680	238,926	3,754	219,888
Other Financing Sources				
Operating Transfers In	155,000	151,000	4,000	150,000
Net Change in Fund Balance	(2,620)	(2,504)	(116)	(7,542)
Fund Balance - July 1	3,146	3,146		10,688
Fund Balance - June 30	<u>\$ 526</u>	<u>\$ 642</u>	<u>\$ (116)</u>	\$ 3,146

# TRI COUNTY AREA SCHOOLS OTHER SUPPLEMENTAL INFORMATION FOOD SERVICE FUND BALANCE SHEET

### YEAR ENDED JUNE 30, 2004

(With Comparative Information for the Year Ended June 30, 2003)

(with Comparative information for the	Teal Elided Julie 30, 2003)	Schedule 8
	2004	2003
Assets		
Cash and Investments	\$ 108,117	\$ 105,505
Accounts Receivable	-	-
Due From Other Governments	4,345	4,423
Inventories	11,877	8,587
Total Assets	<u>\$ 124,339</u>	<u>\$ 118,515</u>
Liabilities and Fund Balance Liabilities		
Accounts Payable	\$ -	\$ 51
Due to Other Funds	31,820	29,268
Deferred Revenues	6,319	
Total Liabilities	38,139	29,319
Fund Balances		
Reserved for Inventories	11,877	8,587
Unreserved-Undesignated	74,323	80,609
Total Fund Balance	86,200	89,196
Total Liabilities and Fund Balance	\$ 124,339	\$ 118,515

## TRI COUNTY AREA SCHOOLS OTHER SUPPLEMENTAL INFORMATION FOOD SERVICE FUND

## SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL YEAR ENDED JUNE 30, 2004

(With Comparative Actual Information for the Year Ended June 30, 2003)

		2004		
			(Over)	
			Under	
_	Budget	Actual	Budget	2003 Actual
Revenue				
Local Sources Sales	\$360,170	\$ 360,185	\$ (15)	\$ 366,947
Miscellaneous	2,550	2,583	(33)	2,044
Interest Revenue	700	690	10	1,238
Total Local Sources	363,420	363,458	(38)	370,229
State Sources				
Restricted State Aid	16,520	26,860	(10,340)	45,005
Federal Sources				
Federal Aid Received through the State	271,060	265,088	5,972	241,178
USDA Food Commodities	34,200	29,381	4,819	25,817
Total Federal Sources	305,260	294,469	10,791	266,995
Total Revenue	685,200	684,787	413	682,229
Expenditures				
Salaries	241,930	237,220	4,710	242,528
Employee Benefits	122,620	117,062	5,558	118,874
Purchased Services	5,280	4,605	675	5,415
Supplies and Materials	312,320	303,592	8,728	285,896
Other	3,070	2,976	94 2	2,183 298
Capital Outlay	2,330	2,328		
Total Expenditures	687,550	667,783	19,767	655,194
Other Financing Sources (Uses)				
Operating Transfers In	-	-	-	-
Operating Transfers Out	(20,000)	(20,000)		(48,750)
Total Other Financing Sources (Uses)	(20,000)	(20,000)		(48,750)
Net Change in Fund Balance	(22,350)	(2,996)	(19,354)	(21,715)
Fund Balance - July 1	89,196	89,196		110,911
Fund Balance - June 30	\$ 66,846	\$ 86,200	\$ (19,354)	\$ 89,196

## **OTHER SUPPLEMENTAL - COMPLIANCE**

## TRI COUNTY AREA SCHOOLS SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED JUNE 30, 2004

Exhibit 1

FEDERAL GRANTOR			Accrued							Accrued					
Pass-Through Grantor			(Deferred)	Мє	emo Only		С	urrent Year	(Γ	Deferred)					
PROGRAM TITLE	CFDA	Grant Award	Revenue	Pr	rior Year	Current Year		Receipts		Revenue				R	levenue
Project Number/Description	Number	Amount	07/01/03	Exp	penditures	Expenditures		(Returns)		06/30/04	Ad	justmen	ts	Red	cognized
US DEPARTMENT OF AGRICULTURE															
Passed Through Michigan Department of Education															
USDA DONATED COMMODITIES	10.550														
Entitlement Commodities FY 03-04		\$ -	\$ -	\$	23,400	\$ 24,446	\$	24,446	\$	-	\$		-		24,446
Bonus Commodities FY 03-04					2,417	4,935	_	4,935							4,935
Total Commodities		-	-		25,817	29,381		29,381		-			-		29,381
CHILD NUTRITION CLUSTER:															
NATIONAL SCHOOL LUNCH PROGRAM	10.555														
FY 03-04		203,436	-		187,311	203,436		203,436		-			-		203,436
NATIONAL SCHOOL LUNCH - BREAKFAST PROGRAM	10.553														
FY 02-03		61,652			53,867	61,652	_	61,652							61,652
Total Child Nutrition Cluster		265,088			241,178	265,088	_	265,088	_				_		265,088
TOTAL US DEPARTMENT OF AGRICULTURE		\$ 265,088	\$ -	\$	266,995	\$ 294,469	\$	294,469	\$		\$			\$	294,469
US DEPARTMENT OF EDUCATION															
Passed Through Michigan Department of Education															
ECIA TITLE I	84.010														
Project 031530-0203		\$ 446,473	\$ 83,628	\$	437,190		\$	92,911	\$	-	\$		-	\$	9,283
Project 041530-0304		389,471				364,916	_	120,786	_	244,130					364,916
Total ECIA Title I		835,944	83,628		437,190	374,199		213,697		244,130			-		374,199
TITLE VI INNOVATIVE EDUC PROGRAM STRATEGIES	84.298														
030250-0203		1,890	1,034		1,890	-		1,034		-			-		-
TITLE V LEA ALLOCATION	84.298														
040250-0304		1,888	-		-	1,888		-		1,888			-		1,888

TECHNOLOGY LITERACY CHALLENGE GRANTS	84.318								
034290-0203		11,036	75	11,036	-	75	-	-	-
034290-0304		1,846	-	-	1,846	-	1,846	-	1,846
044290-0304		9,432			9,432		9,432		 9,432
Total Technology Literacy Challenge Grants		22,314	75	11,036	11,278	75	11,278	-	11,278
TITLE II PART A IMPROVING TEACHER QUALITY	84.367								
030520-0203		126,298	45,644	126,298	-	45,644	-	-	-
040520-0304		120,940			120,940		120,940		 120,940
Total Title II Part A Improving Teacher Quality		247,238	45,644	126,298	120,940	45,644	120,940	-	120,940
Passed through Marquette-Alger RESD PERSONNEL DEVELOPMENT MINI GRANT Project 03-032	84.027	5,000	-	-	4,997	4,997	-	-	4,997
Passed through Kent ISD SAFE AND DRUG FREE SCHOOLS	84.186	7,052			7,052	7,052			 7,052
TOTAL US DEPARTMENT OF EDUCATION		\$ 1,121,326	\$ 130,381	\$ 576,414	\$ 520,354	\$ 272,499	\$ 378,236	\$ -	\$ 520,354
GRAND TOTAL		\$ 1,386,414	<u>\$ 130,381</u>	\$ 843,409	<u>\$ 814,823</u>	\$ 566,968	<u>\$ 378,236</u>	<u>\$</u> _	\$ 814,823
Total Passed Through Michigan Department of Education Total Passed Through By Other Agencies	n	1,374,362 12,052	130,381	843,409	802,774 12,049	554,919 12,049	378,236 -	-	802,774 12,049
Grand Total		\$ 1,386,414	\$ 130,381	\$ 843,409	\$ 814,823	\$ 566,968	\$ 378,236	\$ -	\$ 814,823

## TRI COUNTY AREA SCHOOLS NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED JUNE 30, 2004

Exhibit 2

#### NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

The accounting policies used to prepare the Schedule of Expenditures of Federal Awards conform to generally accepted accounting principles as applicable to governmental entities. Refer to the Notes to the Financial Statements for additional explanations.

The Schedule of Expenditures of Federal Awards has been arranged in such a manner so as to provide information on both actual cash received and the resultant revenue recognized. Accordingly, the effect of accruals of Accounts Receivable, Deferred Revenue, and Accounts Payable have been reported.

### NOTE 2 - MICHIGAN DEPARTMENT OF EDUCATION REQUIRED DISCLOSURES

The Grants Section Auditors Report (Form R7120) has been utilized in preparing the Schedule of Expenditures of Federal Awards. Applicable receipts reconcile with this schedule.

The amount reported on the Recipient Entitlement Balance Report or PAL Report agrees with this Schedule for USDA Donated Food Commodities.

## Adjustments and Reconciliation of Variances as Compared to June 30, 2003 Schedule of Expenditures of Federal Awards

Award amounts on the following projects were adjusted from 2003 to 2004. The adjustments did not have an effect on revenue received or to be deferred, consequently the only column which reflects these changes is the award amount column.

	6/30/04			6/30/03
<u>Award</u>	Award Award			Award
Technology Literacy Challenge Grant - 034290-0203	\$	11,036	\$	12,882



REPORT ON COMPLIANCE AND ON INTERNAL CONTROL
OVER FINANCIAL REPORTING BASED ON AN AUDIT OF
FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE
WITH GOVERNMENT AUDITING STANDARDS

October 21, 2004

Board of Education Tri County Area Schools Sand Lake, Michigan

We have audited the financial statements of Tri County Area Schools as of and for the year ended June 30, 2004, and have issued our report thereon dated October 21, 2004. We conducted our audit in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### Compliance

As part of obtaining reasonable assurance about whether Tri County Area School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance that are required to be reported under *Government Auditing Standards* which are described as follows:

 The District had instances in which actual expenditures exceeded budget amounts as disclosed in Note 2 to the financial statements.

### Internal Control Over Financial Reporting

In planning and performing our audit, we considered Tri County Area School's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. However, we noted certain matters involving the internal control over financial reporting and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect Tri County Area School's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. Reportable conditions are described in the accompanying schedule of findings and questioned costs as items 04-1 and 04-2.

Board of Education Tri County Area Schools Sand Lake, Michigan

Page, Olson & Company

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with the applicable requirements of laws, regulations, contracts, and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe items 04-01 and 04-2 to be material weaknesses. We also noted other matters involving internal control over financial reporting that we have reported to management of Tri County Area Schools in a separate letter dated October 21, 2004,

This report is intended solely for the information and use of management, the Michigan Department of Education, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.



REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

October 21, 2004

Board of Education Tri County Area Schools Sand Lake, Michigan

### Compliance

We have audited the compliance of Tri County Area Schools with the types of compliance requirements described in the US Office of Management and Budget (OMB) Circular A-133 Compliance Supplement that are applicable to each of its major federal programs for the year ended June 30, 2004. The Special Tests and Provisions applicable to the Title I Program at Tri County Area Schools include carryover and obligation of Grant Funds. Tri County Area School's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of the laws, regulations, contracts and grant applicable to each of its major federal programs is the responsibility of Tri County Area School's Management. Our responsibility is to express an opinion of Tri County Area School's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and the OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Tri County Area School's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on Tri County Area School's compliance with those requirements.

In our opinion, Tri County Area Schools complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2004.

Board of Education Tri County Area Schools Sand Lake, Michigan

#### Internal Control Over Compliance

Page, Olson & Company

The management of Tri County Area Schools is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contractors and grants applicable to federal programs. In planning and performing our audit, we considered Tri County Area School's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133

We noted certain matters involving the internal control over compliance and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over compliance that, in our judgment, could adversely affect Tri County Area School's ability to administer a major federal program in accordance with the applicable requirements of laws, regulations, contracts, and grant. Reportable conditions are described in the accompanying schedule of findings and questioned costs as item 04-2.

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with the applicable requirements of laws, regulations, contracts, and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe the reportable condition described above to be a material weakness.

This report is intended solely for the information and use of management, the Michigan Department of Education, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

## TRI COUNTY AREA SCHOOLS SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED JUNE 30, 2004

Unqualified

Schedule 3

### **SUMMARY OF AUDITOR'S RESULTS**

Material weakness(es) identified?

Reportable condition(s) identified that are not considered to be material weaknesses?

Noncompliance material to financial statements noted?

Reportable condition(s) identified that are not considered to be material weaknesses?

FINANCIAL STATEMENTS
Type of auditor's report issued:
Internal control over financial reporting:

**FEDERAL AWARDS** 

major programs:

Circular A-133?

Identification of major programs:

Internal control over major programs:

Material weakness(es) identified?

Type of auditor's report issued on compliance for

Any audit findings disclosed that are required to be reported in accordance with section 510(a) of

- 1
X Yes No
Yes <u>X</u> No
X Yes No
X Yes No
Yes X None Reported
Unqualified
_X_YesNo
Name of Federal Program or Cluster Title I Title II Part A

## TRI COUNTY AREA SCHOOLS SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED JUNE 30, 2004

Schedule 3

#### Finding #

## CURRENT YEAR FINDINGS RELATING TO GENERAL PURPOSE FINANCIAL STATEMENTS INTERNAL CONTROL

### 04-1 DEPOSITS OF ATHLETIC RECEIPTS

Finding: Several instances were noted where the Athletics receipts were not

deposited in the bank until up to 12 days after the date of the receipt.

Criteria: Receipts are to be deposited in a timely manner.

Effect: Cash was held and not deposited for up to 12 days increasing the risk of loss

of assets due either to error or fraud.

Cause: Personnel not aware of the need to deposit receipts in a timely manner.

Recommendation: Money collected should be deposited on the same day it is received. If

received in the evening, the money should be deposited in the bank's night

deposit box.

#### 04-2 ACCRUAL OF LIABILITIES

Finding: The MESSA Payable amount at June 30, 2004 did not include a rate

increase effective July 1, 2004 for the amounts due for July and August.

Criteria: Since the new rate would have been paid for employee's even if they had

been terminated prior to June 30, 2004 per the contract, that rate should be

recognized in the current year.

Effect: The liability and related expenditures would have been under stated if not

corrected.

Cause: The liability was reported at the rate originally quoted by the vendor rather

than at the revised rate.

Recommendation: The liability must be reported at the rate that will actually be paid and not the

rate originally quoted at the beginning of the year.

#### **CURRENT YEAR FINDINGS RELATING TO FEDERAL AWARDS**

#### INTERNAL CONTROL

Finding 04-2 from above could also affect all Federal Programs.

## TRI COUNTY AREA SCHOOLS SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED JUNE 30, 2004

Schedule 3

### **DISPOSITION OF PRIOR YEAR FINDINGS**

### 03-1 ALLOCATION TO ELIGIBLE ATTENDANCE AREAS

Finding: The "Title I School Selection and Allocation of Funds Worksheet" was

inaccurately prepared.

Current Status: The worksheet was accurately prepared for the current year.



JAMES K. SCHOLTEN, SUPERINTENDENT OF SCHOOLS

November 9, 2004

To Whom It May Concern:

Regarding items 04-01 and 04-02 on page 62 of the Tri County Area Schools Audited Financial Statements report, Tri County Area Schools has done the following to correct the concern:

- The Athletic Director and Business Manager will communicate with key personnel the importance of depositing funds immediately after events occur. The Business Office will conduct frequent internal audits of timeliness of deposits.
- The Business Manager will ensure the insurance premium changes are included in the July and August payable.

We feel this should correct the problem.

Sincerely,

James K. Scholten



### AUDIT COMMUNICATION AND REPORT OF COMMENTS AND RECOMMENDATIONS

October 21, 2004

Board of Education Tri County Area Schools Sand Lake, Michigan

We have recently completed our audit of the financial statements of Tri County Area Schools for the year ended June 30, 2004. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

## AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES

We conducted our audit of the financial statements of Tri County Area Schools in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards:

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than with those items of lesser importance or those in which the possibility of material error is remote.

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

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An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

### SIGNIFICANT ACCOUNTING POLICIES

Auditing standards call for us to inform you regarding the initial selection of, and changes in, significant accounting policies or their application. In addition, we are expected to inform you about the methods used to account for significant unusual transactions and the effect of significant accounting policies in controversial or emerging areas for which there is a lack of authoritative guidance or consensus.

The significant accounting policies are described in Note 1 to the financial statements.

### **OTHER COMMUNICATIONS**

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

The District's chart of accounts changed significantly during the year and while every effort was made by the business office to provide the full chart of accounts to our office with enough time to update our system, it was not received with enough time to address prior to commencing fieldwork. It was also noted while entering beginning balances that the District's system provided inaccurate reports that caused an out of balance situation that was later rectified.

Several other factors aided in delaying the issuance of the financial statements which include, but are not limited to, the following: delays in receiving property tax settlement reports from various townships; various illnesses and other health related issues of key personnel; and, conflicts with other scheduled work once all information was received.

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### COMMENTS/RECOMMENDATIONS REGARDING CONTROLS AND EFFICIENCIES

In planning and performing our audit of the financial statements of Tri County Area Schools, for the year ended June 30, 2004, we considered its internal control in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on internal control. However, we noted certain matters involving the internal control and its operation that we consider to be reportable conditions under standards established by the American Institute of Certified Public Accountants. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of internal control that, in our judgment, could adversely affect the District's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements.

A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that errors or fraud in amounts that would be material in relation to the financial statements being audited my occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Our consideration of internal control would not necessarily disclose all matters in internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that we believe to be material weaknesses.

These conditions were considered in determining the nature, timing, and extent of the audit tests applied on our audit of the June 30, 2004, financial statements, and this report does not affect our report on those financial statements dated October 21, 2004. We have not considered internal control since the date of our report.

### REPORTABLE CONDITIONS (MATERIAL WEAKNESSES)

#### **ATHLETICS**

During receipt testing it was noted that there were several instances where money collected for gate receipts was not deposited in a timely manner. Money was held for 5 to 12 days before being deposited with a financial institution. Money collected should be deposited on the day it is received, if received in the evening, the money should be deposited in the bank's night deposit box (Repeated Comment).

#### **BENEFITS PAYABLE**

The MESSA Payable amount at June 30, 2004 did not include a rate increase effective July 1, 2004 for the amounts due for July and August. The payable was booked at the rate originally quoted by the vendor. However, an adjustment was required to record the payable at the new rate as the District would be liable to pay the benefits at that new rate even if the employee were terminated beforehand based on the contract. We must caution the board that non-GAAP presentations being made in the districts primary accounting records could be construed as intentional misrepresentation of financial data. If the board would like a presentation other than that provided for GAAP purposes then such should be done independent of the districts primary accounting records.

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### OTHER MATTERS

#### PAYROLL

It was noted during payroll testing that several employee's withholding status' per the system did not agree with the W-4 on file. However, it was also noted that letters are sent to employee's every year informing them that they need to verify their withholding status. It is recommended that the District establish policies and procedures to ensure that the proper amount is being withheld from employees.

### SUMMARY

We would like to thank the District's personnel and Officials for the cooperation we received from them throughout the course of the audit. We welcome any questions you may have regarding the foregoing comments, and we would be happy to discuss any of these or other questions that you might have at your convenience.

This report is intended solely for the information and use of management, the Michigan Department of Education, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

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